Scatec

Hybrid solutions introduction

Terje Pilskog, EVP Project Development Solar & Wind

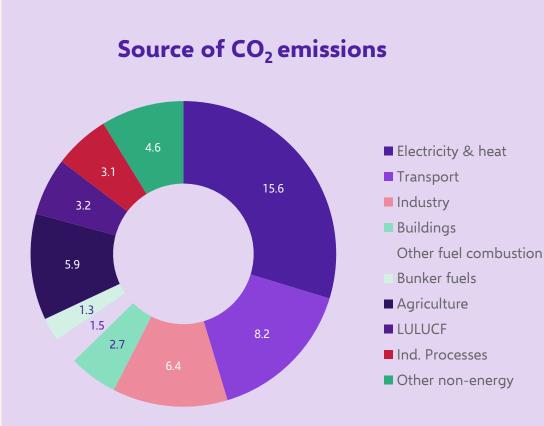
Capital Markets Update 23 March 2021





Combatting climate change

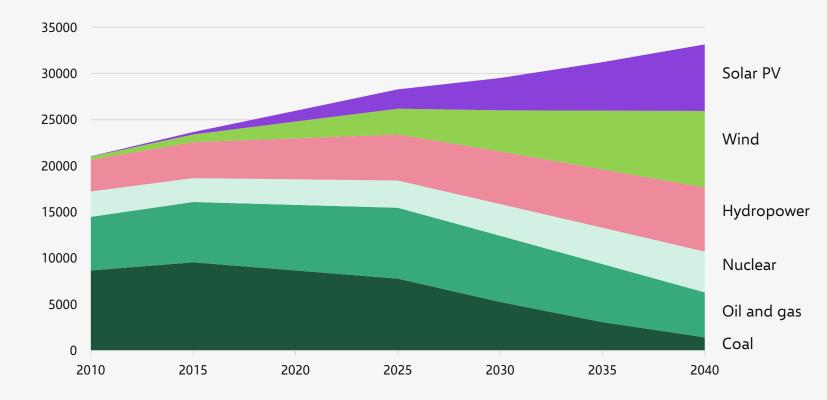
- Global GHG emissions more than 50 Gigatons CO₂
- Net zero target for 2050
- Renewable energy penetration in power sector
- Electrification of other sectors based on renewables



Managing variable renewable

- Electrification will drive growth of energy generation
- Variable renewable will become major part of genration mix
- Managing the intermittancy will increase in importance
- Especially in smaller energy systems with higher renewable penetration and limited dispatcheable power

Generation mix in IEA's Sustainable Development Scenario (TWh)



Sources: IEA (2019), World Energy Outlook

Technology integration strengthens renewables and expands our market potential



Firm Renewable Power

PV and/or wind with battery storage to provide stable renewable power





Hybridising PV and hydro

PV installations mounted on floating supports on the artificial basin of a hydro dam

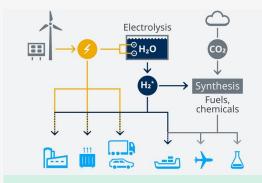




Release

Redeployable PV systems to replace diesel and HFO generators as standard solution





Power to **x**

Competitive renewable power as enabler of infrastructure and industrial projects



Hybrid solutions – next speakers



PV + Battery Jan Fourie General Manager



PV + Hydro

Ernest Kofi Poku

VP Project Development Hydropower Africa



Release Øydis Gadeholt Senior Project Developer

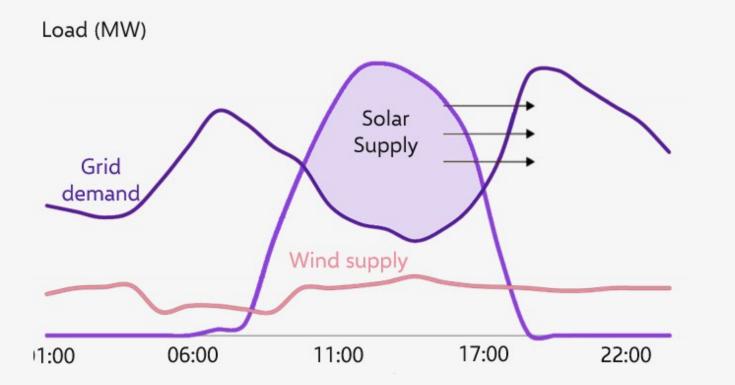
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Providing firm renewable power

Jan Fourie, General Manager, Sub-Sahara Africa

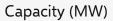


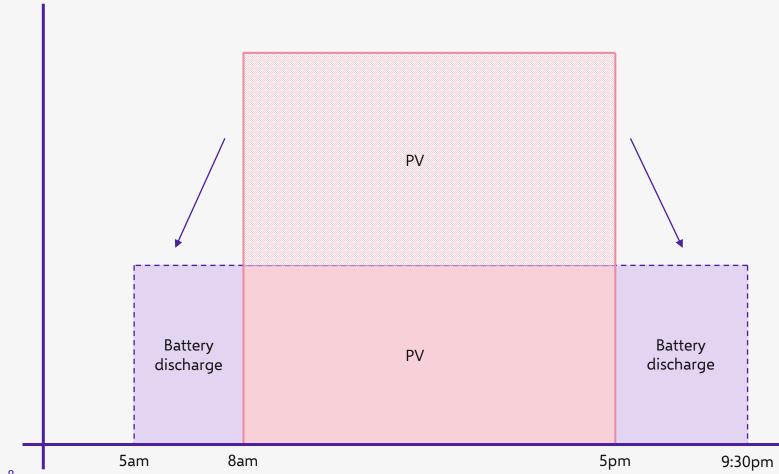
Why renewable energy and batteries?





Solar power and batteries explained



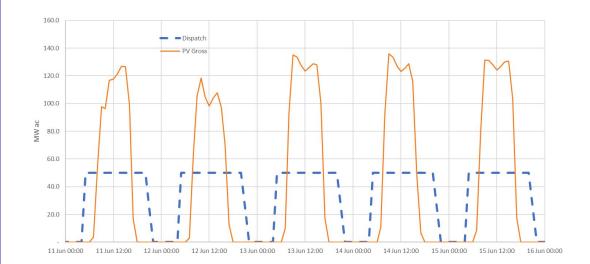


- Batteries cannot generate energy, but rather act as energy reservoirs
- Important factors that influence system sizing include:
 - Solar irradiation and day length
 - Seasonal swing
 - Inter annual variations
 - On-grid/off-grid & grid constraints
 - Application & testing requirements
- Variety of use-cases for solar + storage

Hybrid case study: Solar + battery solution in South Africa

- South Africa continues to struggle with a constrained power supply
- A technology agnostic tender was launched in 2020, aiming to add 2 GW of dispatchable power to the grid (RMIPPP¹)
- Dispatch of Contracted Capacity is required between 5:00 am and 21:30 pm – all year
- System required to be grid connected within 12-18 months of financial close
- Scatec submitted 3 bids totalling 150 MW of Contracted Capacity, purely PV + batteries
- Preferred Bidders announced last week and Scatec is in ongoing discussions with the Department of Mineral Resources and Energy

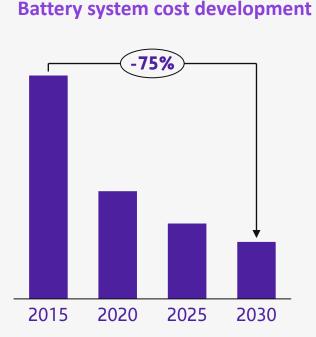
RMIPPP: Dispatch requirement

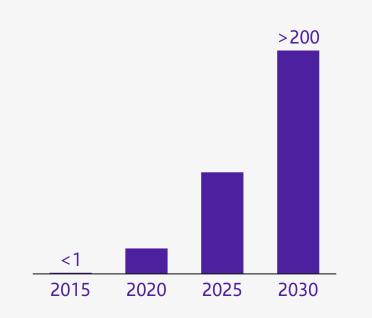


¹ RMIPPP: Risk Mitigation Independent Power Procurement Programme.



As costs come down the energy storage market is expected to grow exponentially





Cumulative energy storage installations (GW)

- Decreasing technology cost will drive hybrid proliferation and decarbonisation
- Renewables can now compete on a like-for-like basis with traditional power generation technologies
- The addressable market will see exponential growth in the coming decades

Source: Bloomberg New Energy Finance.



Leveraging Scatec's track record and market presence for hybrids

Immediate opportunities in existing Scatec markets Building on experience from large scale solar and Release

Applying the integrated business model for system optimisation

Scatec

Hybridising PV and hydro

Ernest Kofi Poku, VP Project Development Hydropower Africa

A hydro-solar hybrid system combines low cost PV with the regulating abilities of hydropower

Market potential of 3 GW in Scatec assets Increased firm power from hydro-solar plants

Better utilisation of Infrastructure Hybrid hydro-solar projects have a lower LCOE than hydro alone

PV enables faster supply growth into existing markets



Hybrid PV + hydro:

Concept

• Hydro-solar hybrid systems using hydropower and PV (land/reservoir) and shared sub-station and transmission infrastructure.

Hybridisation Benefits

- Adding PV lowers the overall system LCOE*
- PV & hydropower are complementary on a seasonal basis
- Hydropower can convert intermittent PV into higher value firm power
- Reduced water evaporation and PV cooling effects increasing energy yield

Floating solar PV system

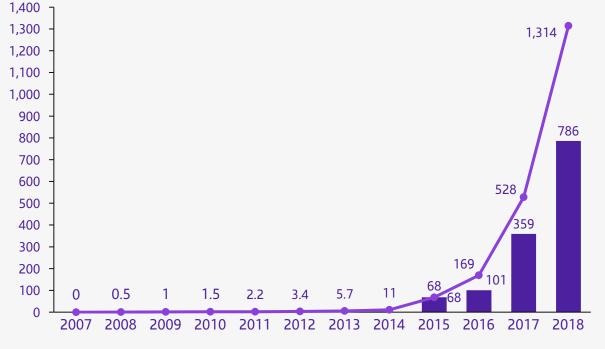


Schematic of Floating PV and hydropower plant hybrid solution

The floating PV market opportunity

Opportunity

- Scatec operating hydropower assets have 2GW of floating PV potential based on reservoir size
- Scatec projects under development have 1GW of floating PV potential
- If panels covered 1% of Africa's reservoirs it would increase the 138 TWh generated in 2020 by 50%*
- The global potential on reservoirs exceeds 400 GW



Source: World Bank Group, and SERIS 2019

Global installed FPV capacity and annual additions

^{*}Source: Elsevier, Renewable Energy volume 169 - Assessment of floating solar photovoltaics potential in existing hydropower reservoirs in Africa

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Floating solar pilot on Magat

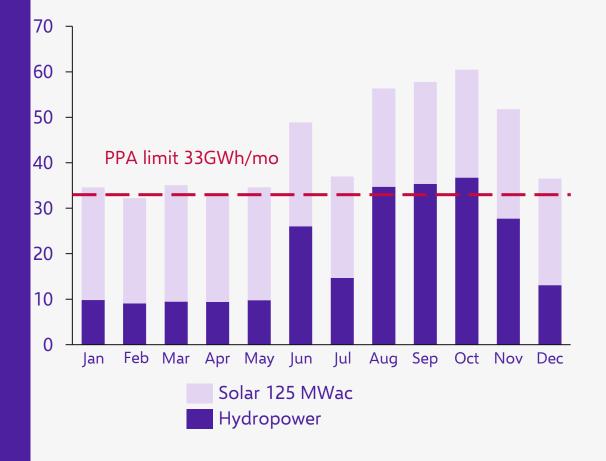
- In March 2019, a 220-kWp floating PV test facility was installed
- 2020 was a year of successful operations
- The plan is to install a full scale 150 MW floating PV plant in two phases on Magat
- Adding the floating PV plant to our portfolio in the Philippines will increase the value of the power
- Floating PV operations in Asia are a focus area for Scatec



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Hybrid solutions in action

- West Africa (Greenfield): Original 102 MW hydropower development
 - **The challenge**: reduce the large number of impacted persons due to potential reservoir size and ensure a minimum firm power year round.
 - **The solution:** 64 MW hydro + 125 MW floating PV allows the size of the reservoir and hydropower impact to be reduced
 - **The impact:** Firm power can be delivered year around with a lower social and environmental impact and a lower tariff
 - Scatec is well placed to take advantage of the 3 GW hybrid hydro-solar opportunity across its existing assets and similar opportunities in the future



Scatec

Update on Release

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Øydis Gadeholt, Senior Project Developer

Release - reliable, flexible and low-cost solar power

Containerised, modular and movable solar and storage

Short timeline to deployment

Flexible contract durations



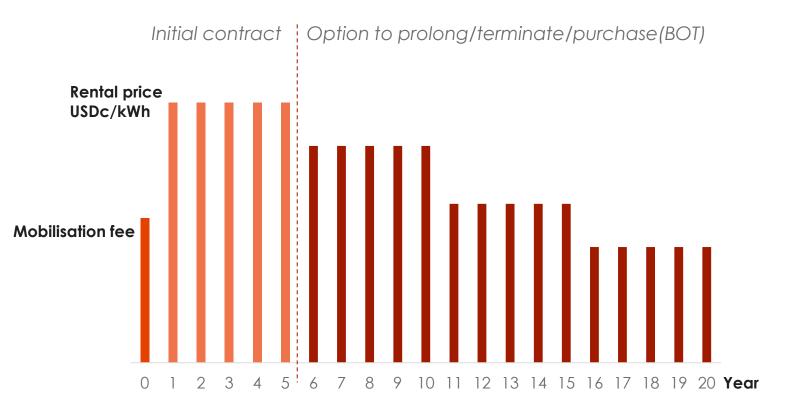






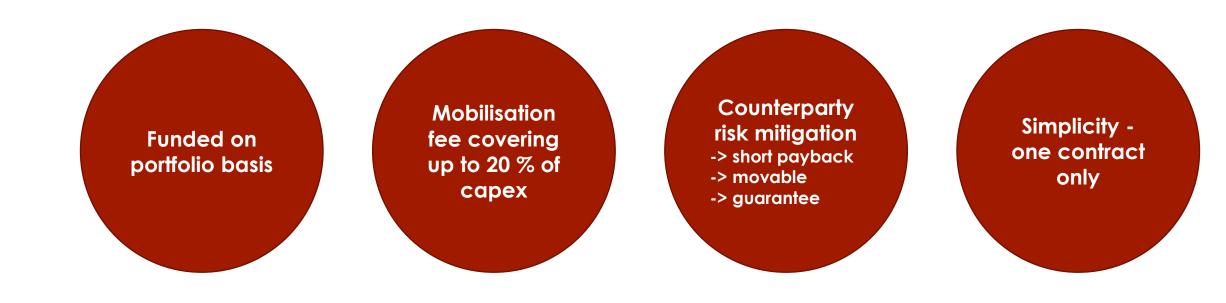
Contact structure | Solving for flexibility

- Mobilisation fee to cover installation costs
- Short initial commitment (5 years) – limited guarantee requirements and reduced impact on balance sheet
- Long-term tariff similar to PPA





Scatec Release business model





Targeting customers with plant capacity of 1-20 MW in Africa

Off-grid mining



- 23 GW only in Africa
- High and stable electricity consumption

UN, NGOs, Microgrids



- Small scale initiatives
- Release supplier of equipment and financing

Small utilities

- Running on diesel and HFO
- Financial constraints are limitations for regular PPAs

On-grid industrials



• Self-consumption/captive power is more reliable and costefficient



Small, landmark projects deployed

Malakal, South-Sudan – Our first base-load hybrid

- Installed at International Organization for Migration (UN) camp
- 0.7 MW PV and 1.4 MWh battery
- Providing up to 90 % of power

ROAF – Largest ground mounted solar plant in Norway

- 0.6 MW to supply a waste station outside Oslo with energy
- Cooperation with Solenergiklyngen and Multiconsult

Stellenbosch – Visitor demonstration plant

- Installed at the University of Stellenbosch in 2020
- Customer/partner visits, tests and Scatec trainings





16 MW of Release projects signed

8.7 MW – undisclosed mining company Mexico

- International customer
- Project to be completed Q4 2021

7.7 MW – ZIZ, off-grid utility in Chad

- Customer backed by FMO
- First containers shipped in March 2021 full delivery within Q3







Partnership with IFC on utilities in Africa

Exclusive partnership agreement with IFC to offer Release to utilities in Africa

- IFC provides financing and guarantee structures to support the rental contracts
- Operating out of a joint company in the Netherlands

Most advanced project in a West-African country:

- 36 MW solar and 24 MWh of storage at 3 sites
- 5-year Build-Own-Transfer model
- Scheduled delivery 2021







Key focus: Most advanced projects in maturing pipeline of 300 MW

Off-grid mining



- ~80 MW PV
- 20 MWh storage
- 5-10 projects

UN, NGOs, Microgrids



- ~20 MW PV
- 3 projects

Small utilities



- 100 MW PV
- 40 MWh storage
- ~5 projects

On-grid industrials



- ~20 MW PV
- 5 MWh storage
- 3 projects

- Total pipeline of active projects about 300 MW across segments and markets
- Most contracts have buy-out options that will be exercised to variable extent
- About 50/50 mix of fixed rate lease and variable lease based on output (due to IFRS 16)



